

# I. Message from the Management

In fiscal 2019, we made efforts under our 2021 medium-term management plan, but the market environment for automobiles and aircraft was severe, and at the end of the fiscal year, we were affected by the spread of the COVID-19 infection. As the difficult business environment continues, all employees will work together under the new management system to promote management reforms and make every efforts to lay the foundation for the recovery of business performance and future growth. The Hitachi Metals Group Report 2020 Integrated Report is a communications tool that helps our stakeholders understand how we are working to enhance our corporate value, including the Group's strengths, Corporate Philosophy, and process for creating value. It is also a systematic compilation of financial and non-financial information that is considered important for continuous growth. In addition, by referring to documents such as the "International Integrated Reporting Framework" published by the International Integrated Reporting Council and the "Guidance for Integrated Corporate Disclosure and Company-Investor Dialogue for Collaborative Value Creation" formulated by the Ministry of Economy, Trade and Industry, our departments cooperate with each other in reporting our Group's ideas that cut across silos in an integrated fashion. In this way, we strive to disclose information in an easy-to-understand manner. This document, the Hitachi Metals Group CSR Detailed Activity Report 2020, reports in detail our environmental, social, and governance activities.

Chairperson, and President and CEO

**Mitsuaki Nishiyama**